

Titanic Quarter Memorandum of Understanding

Aim and terms of reference for Strategic Advisory Board

Aim

The aim of the Strategic Advisory Board is to ensure satisfactory progress of the scheme according to the framework established in the Memorandum of Understanding (MoU). The Board will also be responsible for ensuring appropriate commitment to the MoU by its agencies and officers.

It will assess the updates from the operational tier (i.e. the Thematic Action Groups) and will feed back to its constituent organisations on the work of the Actions Groups.

Draft Terms of Reference

1. To provide a platform for the strategic analysis of progress against the framework established in the MoU
2. To ensure congruence with wider policy developments at local and regional level affecting the development of the project
3. To maximise the impact of mainstream government initiatives to support access to and benefit from the Titanic Quarter development
4. To champion the development of the Titanic Quarter and the measures within the MoU among constituent organisations and partner bodies.

Secretariat: Belfast City Council.

**Titanic Quarter Memorandum of Understanding
Co-ordinating Steering Group - draft Terms of Reference**

Aim

To oversee the operational management of the MOU process, coordinate feedback from thematic action groups and ensure that appropriate reports are produced for the consideration of the Strategic Advisory Board.

Terms of Reference

1. To monitor, assess and evaluate progress made by 6 Thematic Action Groups
2. To report on progress made to the Strategic Advisory Board, highlighting areas needing more government departmental action
3. To liaise between the Strategic Advisory Board and 6 Thematic Action Groups
4. To review and update the Thematic Action Plans, delegating tasks as necessary
5. To undertake risk assessment to identify barriers and opportunities
6. To resolve issues arising from the work of the Thematic Action groups.

Titanic Quarter Work Group – Terms of reference

Aim: To maximise the employment, education and skills opportunities arising from the development of Titanic Quarter for all Belfast communities, through collaborative inter-agency planning and intervention.

Terms of reference

1. To agree and develop a programme of work for the group
2. To prioritise and co-ordinate the implementation of projects and programmes arising from the “TQ Work” Action Plan
3. To engage relevant partners and support the integration and alignment of existing mainstream programmes
4. To monitor and review progress made by the “TQ Work” group, providing feedback quarterly to the Co-ordinating Steering Group and biannually to the Strategic Advisory Group
5. To provide, and regularly update, an informed analysis of training and employment opportunities likely to become available on site over time
6. To engage Titanic Quarter employers, ensuring that they can avail of mainstream programmes relating to employment, education and skills
7. To identify and develop demand-led, sector-specific training and employment activities particularly in the fields of creative industries, construction, hospitality, tourism, retail and financial services
8. To maximise the value of graduates and undergraduates through onsite work placement opportunities
9. Where feasible, to address issues that may have an adverse impact on access to employment, e.g. childcare provision, transport, essential skills issues
10. To consider relevant “best practice” models elsewhere
11. To promote Titanic Quarter work to relevant stakeholders including government, area partnership boards, local communities and colleges
12. To consider how this model can be replicated at other locations across the city
13. To engage across all thematic groups, where appropriate, to address cross cutting issues as they arise

Representation and responsibilities

The group will meet up to 4 times per year. It is essential that each representative has reporting mechanism with his/her employer and organisations that it represents.

Titanic Quarter Memorandum of Understanding TQ Access - Terms Of Reference

Aim

To maximise connectivity and linkages to Titanic Quarter, ensuring that it is readily accessible to all.

Terms of Reference

1. To agree and develop programme of work for 'TQ Access' Group
2. To prioritise and co-ordinate the implementation of projects and programmes arising from the 'TQ Access' Action Plan
3. To engage relevant partners and support the integration and alignment of existing mainstream programmes.
4. To monitor and review progress made by the 'TQ Access' Group, providing feedback quarterly to the Co-ordinating Steering Group and biennially to the Strategic Advisory Group.
5. To provide, and regularly update, a transport policy for the Titanic Quarter area linking it to Belfast city and further afield.
6. To engage TQ Employers, ensuring that they can avail of mainstream programmes relating to employment, education and skills, resulting in maximum benefit for local communities
7. To address all forms of transport and access to Titanic Quarter (road, rail, bus, cycle pedestrian, boat etc)
8. To address parking provision at TQ, park and ride etc.
9. To promote linkages to the city and East Belfast
10. To consider relevant 'best practice' models elsewhere
11. To promote 'TQ Access'.
12. To consider how this model can be replicated at other locations across the city.

**Titanic Quarter Memorandum of Understanding
TQ Outreach Group – draft terms of reference**

Aim

To maximise the engagement of Belfast's communities in the regeneration of Titanic Quarter.

Terms of Reference

1. To agree and develop programme of work for 'TQ Outreach' Group
2. To prioritise and co-ordinate the implementation of projects and programmes arising from the 'TQ Outreach' Action Plan
3. To engage relevant partners and support the integration and alignment of existing mainstream programmes.
4. To monitor and review progress made by the 'TQ Outreach' Group, providing feedback quarterly to the Co-ordinating Steering Group and biennially to the Strategic Advisory Group.
5. To provide, and regularly update, an informed analysis of Titanic Quarter outreach and support given to Belfast communities, over time.
6. To engage with Belfast's relevant public, private, voluntary and community sector organisations keeping them informed on regeneration at Titanic Quarter addressing concerns.
7. To consider relevant 'best practice' models elsewhere
8. To promote 'TQ Outreach', by promoting work being carried out on 6 thematic action Groups.
9. To consider how this model can be replicated at other locations across the city.

**Titanic Quarter Memorandum of Understanding
TQ Housing – Terms of Reference**

Aim

To ensure appropriate balance in housing provision on Titanic Quarter.

Terms of Reference

1. To agree and develop programme of work for 'TQ Housing' Group
2. To prioritise and co-ordinate the implementation of projects and programmes arising from the 'TQ Housing' Action Plan
3. To engage relevant partners and support the integration and alignment of existing mainstream provision.
4. To monitor and review progress made by the 'TQ Housing' Group, providing feedback quarterly to the Co-ordinating Steering Group and biennially to the Strategic Advisory Group.
5. To provide, and regularly update, an informed analysis of affordable and social housing provision likely to become available at Titanic Quarter over time.
6. To consider options for the provision of optimum levels of private and social housing in future residential phases at Titanic Quarter
7. To consider relevant 'best practice' models elsewhere
8. To consider how this model can be replicated at other locations across the city.

**Titanic Quarter Memorandum of Understanding
TQ Tourism Group – draft Terms of Reference**

Aim

To maximise tourism opportunities arising from the regeneration of Titanic Quarter, linked to citywide tourism activities.

Terms of Reference

1. To agree and develop programme of work for 'TQ Tourism' Group
2. To prioritise and co-ordinate the implementation of projects and programmes arising from the 'TQ Tourism' Action Plan
3. To engage relevant partners and support the integration and alignment of existing mainstream programmes.
4. To monitor and review progress made by the 'TQ Tourism' Group, providing feedback quarterly to the Co-ordinating Steering Group and biennially to the Strategic Advisory Group.
5. To provide, and regularly update, an informed analysis of tourism events, trails, projects and programmes likely to be developed at Titanic Quarter, over time.
6. To address the community benefits of tourism opportunities arising from the Titanic Signature Project
7. To develop linkages with community-led tourism projects in Belfast
8. To consider relevant 'best practice' models elsewhere
9. To promote 'TQ Tourism'.
10. To consider how this model can be replicated at other locations across the city.

**Titanic Quarter Memorandum of Understanding
'TQ Space' Group – draft Terms of Reference**

Aim

To create a memorable place at Titanic Quarter by providing an exciting public realm incorporating public art.

Terms of Reference

1. To agree and develop programme of work for 'TQ Space' Group
2. To prioritise and co-ordinate the implementation of projects and programmes arising from the 'TQ Space' Action Plan
3. To engage relevant partners and support the integration and alignment of existing mainstream programmes.
4. To monitor and review progress made by the 'TQ Space' Group, providing feedback quarterly to the Co-ordinating Steering Group and biennially to the Strategic Advisory Group.
5. To provide, and regularly update, an informed analysis of Public Realm and Public Art on site.
6. To ensure that Public Realm is accessible to all
7. To consider relevant 'best practice' models elsewhere
8. To promote 'TQ Space'.
9. To consider how this model can be replicated at other locations across the city.